



OUR LOW CARBON STRATEGY

Update 2025

AMBITION

ALiS's ambition for the coming years is clear: **to commit to carbon-neutral mobility.**

ALiS is accelerating its transition toward a low-carbon motorway by implementing an ambitious strategy aligned with the SBTi methodology and our commitment to achieving Net Zero by 2050.

This ambition is reflected in an in-depth transformation of our practices: migration of our entire fleet to electric and thermal vehicles running on XTL fuel, drastic reduction in our consumption of fossil fuels, new contracts for the supply of electricity from 100% renewable sources, production and self-consumption of photovoltaic energy. We are also integrating carbon capture actions to offset some of our emissions. This dynamic is based on the strong involvement of all our employees, who are mobilised on a daily basis to make decarbonisation a collective project.

In keeping with our regional roots in Normandy, our aim is to build an exemplary motorway, serving everyone and promoting sustainable mobility.

UPDATE OF OUR LOW CARBON TRAJECTORY

ALiS' greenhouse gas emission reduction targets remain compatible with science and with the global objective of holding down the rise in temperatures in line with the Paris Agreements.

ALiS met and even surpassed its 2030 targets for scopes 1 and 2 as early as 2024, thanks to significant efforts to reduce the fuel consumption of thermal vehicles and their migration to electric models, as well as a reduction in electricity consumption.

The reduction in our emissions should continue along the planned trajectory and even go beyond it, thanks to the projects currently being rolled out (use of XTL biofuel, switching from an oil-fired boiler to a miscanthus-fired boiler, new electricity contracts, deployment of photovoltaics).

For scope 3, work will have to continue on purchasing, particularly with the main suppliers, to refine their emissions and commit them to reducing them. However, as far as traffic is concerned, this item is still very much subject to regulatory changes.

	Carbon footprint 2021 <i>reference</i>	Carbon footprint 2024 <i>(GHG Protocol)</i>	Evolution
Scope 1	498 tCO ₂ e	208 tCO ₂ e	-58%
Scope 2	28 tCO ₂ e	14 tCO ₂ e	-48%
Scope 3 (excluding traffic)	3 828 tCO ₂ e	3 991 tCO ₂ e	+4%
Total (excluding traffic)	4 354 tCO ₂ e	4 213 tCO ₂ e	-3%

REMINDER OF OUR OBJECTIVES

Carbon footprint objectives	2025	2030	Net Zero
Scope 1	-22%	-42%	2050
Scope 2	-20%	-42%	2035
Scope 3 (excluding traffic)	-10%	-25% ¹	2050

¹ : additional 10% compensation

MAIN PROJECTS FOR 2025 – 2030

ALiS is speeding up the launch of its projects to meet the trajectory planned for 2030, will continue to present the results of its actions every year and will update its low-carbon trajectory publicly.

▪ Buildings

- Energy efficiency studies and works on buildings;
- New heating system (miscanthus) in the operating center;
- Switching to LED lighting wherever possible;
- Reduction of waste and improvement of its recycling.

▪ Energy

- Supervision and management of our electricity consumption at all our sites (buildings and toll plazas);
- Switching to electrical equipment for the management of green spaces;
- Renewal of our electricity supply contracts to 100% renewable energies;
- Continuation of the programme to install

photovoltaic power plants on roofs and solar carport installations;

- Implementing a sustainable digital policy.

▪ Vehicles

- Completing the migration of our vehicle fleet to electric and biofuel vehicles.

▪ Stakeholders

- Speeding up our sustainable procurement approach toward our subcontractors and main suppliers;
- Reducing the carbon footprint of our projects and purchases;
- Strengthened dialogue with subconcessionaires.